

Investor Presentation 2014 Full Year Results

5 SEPTEMBER 2014



Andrew Buckley – Executive Chairman Sharyn Williams – C.F.O.

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Corporate Profile



ASX Code	CMI
Share Price (4 Sep 2014)	\$1.57
Issued Capital	
- Shares	34.6m
- Performance Rights	0.5m
Market Capitalisation	\$54.2m
Cash (30 June 2014)	\$ 6.7m
Debt (30 June 2014)	\$ 0.1m
Net Cash	\$ 6.6m
12 Month High / Low	\$2.00 / \$1.40



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Substantial Shareholders

- Le Rae Pty Ltd & Others (38.06%)
- Acorn Capital Limited (8.90%)

Top 10 shareholders (60.14%) Top 20 shareholders (70.58%)

Board and Senior Management

- Andrew Buckley Executive Chairman
- Jeff Forbes Non-Executive Director
- Leanne Catelan Non-Executive Director
- Sharyn Williams CFO/Company Secretary
- Jeff Heslington GM CMI Electrical
- Stephen O'Brien GM TJM Products

Businesses with long operating histories

- Electrical division formed in 1998 15+ years
- TJM commenced operations in 1973 40+ years

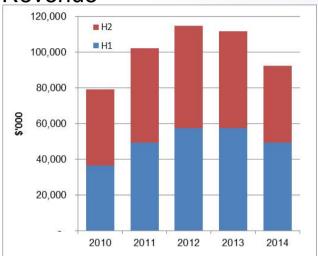
*Graph at 4 September 2014

Performance FY2014

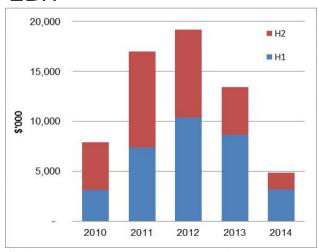


- Revenues decreased 17%
 - Electrical 28% decrease
 - TJM 1% growth
- NPAT
 - \$3.5m down 64% down from \$9.8m
- EBIT \$5.0m
 - 1H14 \$3.2m; 2H14 \$1.8m
- EPS
 - FY14 10.29; FY13 29.05
- Cashflow from operations
 - \$6.0m (FY14) vs. \$10.7m (FY13)
- Net cash \$6.6m
- Dividends maintained in FY14 6 cents (fully franked)
- Overall disappointing performance for both divisions
- Board Restructure during FY14 focused on regenerating performance

Revenue



EBIT*



^{*} Before Net Interest, Impairment & Discontinued Operations



FY2014 Profit Summary

	Electrical	TJM	Corp	FY2014
	\$'000	\$'000	\$'000	\$'000
Revenue	50,853	41,448	90	92,391
EBITDA	11,233	(2,248)	(2,220)	6,765
EBITDA margin %	22%	(5%)		7%
EBIT	11,052	(3,829)	(2,222)	5,001
Operating PBT	11,052	(3,839)	(2,372)	4,841
Тах				(1,294)
Reported NPAT				3,547

- TJM losses continue however a plan has been implemented that is expected to deliver an improved result
- CMI Electrical performance was down largely due to poor market conditions in the coal mining sector and reduced infrastructure and construction activity
- We are looking at opportunities to diversify the CMI Electrical markets and products
- Considering all strategic options for TJM



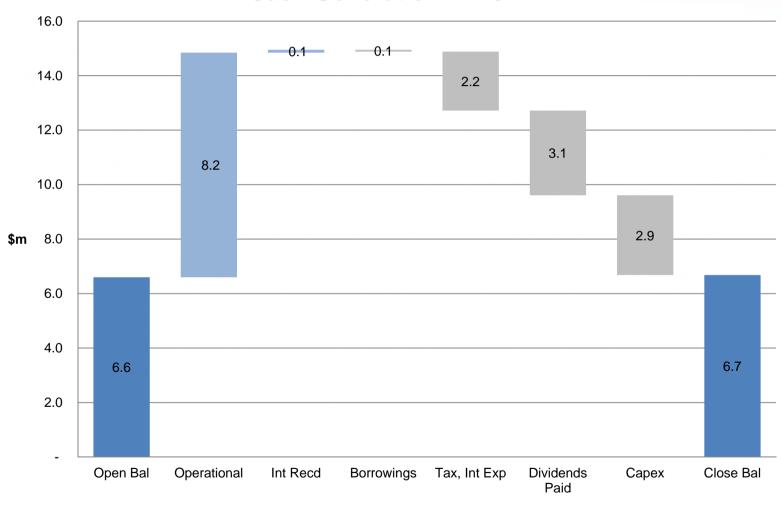
FY2014 Balance Sheet

	Electrical \$'000	TJM \$'000	Corp \$'000	FY2014 \$'000
Current assets	24,004	21,732	5,923	51,659
Non-current assets	9,473	6,981	318	16,772
Total assets	33,477	28,713	6,241	68,431
Current liabilities	4,742	6,300	315	11,357
Non-current liabilities	55	106	28	189
Total liabilities	4,797	6,406	343	11,546
Shareholders equity	28,680	22,307	5,898	56,885

- Balance sheet remains strong with negligible debt
- Cash position remains strong
- Operating cash flow was \$6.0 million

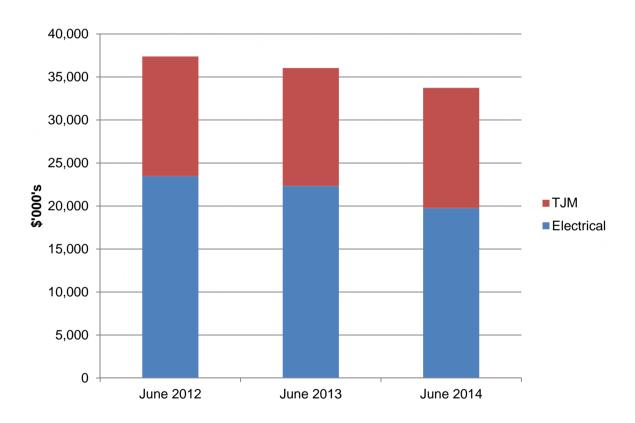


Cash Generation FY2014





Working Capital



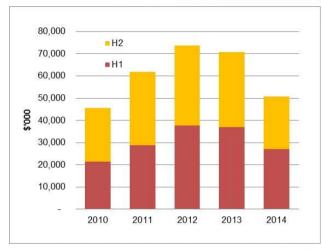
*Working Capital = Inventory + Trade debtors - Trade creditors

Electrical Division

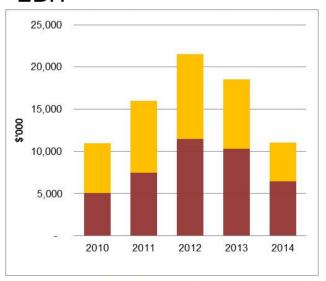


- Formed in 1998, distributes and manufactures industrial electrical products
- Design and supply of plugs, couplers, high voltage cables, flexible cables, fire and explosive retardant products and manufacture of specialty electrical cables
- Provides electrical products to:
 - Mining sector with a focus on underground coal mining
 - Construction industry for utilities, industrial and infrastructure projects
 - Electrical wholesalers, workshops & contractors
 - Gas, petroleum and other hazardous industries
- Significant IP in Minto (plugs) and Flameproof products

Revenue



EBIT



Electrical Division



- Operates across 7 sites in Australia
- Experienced, stable management
- 56 employees (approximately)
- 5 Business units
 - Minto Industrial Products (plugs, couplers, glands)
 - XLPE Cable
 - Aflex Flexible Cable
 - Hartland Cables
 - Flameproof Engineering
- Minto has strong market share
- Cable is a competitive market
- Flameproof business recently acquired
 - Supplies certified flameproof junction and switch boxes
 - Expands exposure to oil and gas markets
- Revenue decreased 28%
 - Mining product revenues decreased 30%
 - Construction product revenues decreased 27%
 - Lower overall margin due to change in sales product mix





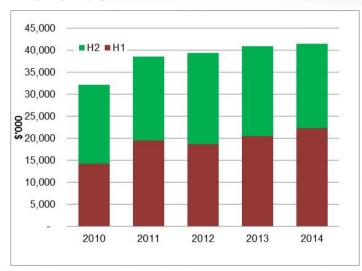


TJM Products

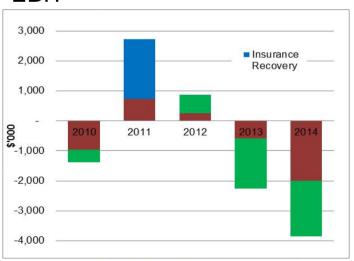


- Established in 1973
- Designs, manufactures and distributes accessory products for 4WD and light commercial vehicles
- Provides products to:
 - Australian aftermarket \$23.8m*, 57% of revenue
 - Exports \$10.7m*, 26% of revenue; and
 - Original Equipment \$6.9m*, 17% of revenue
- 127 employees across Australia, China & USA (approximately)
- TJM FY2014 revenues are up 1%:
 - Domestic store sales increased 23%
 - OE sales decreased significantly
 - Export sales were stable
 - Earnings impacted by increased cost of goods, unfavourable currency movements and drop in OE revenue
- Plans implemented to improve margins

Revenue



EBIT



Page 11 * Annual Report correction Note 26 (page 63)

TJM Products



- Product range includes:
 - Bull bars (Steel & Alloy)
 - Side/rear bars
 - Suspension
 - Recovery equipment
 - Camping equipment
 - Differential lockers
 - Snorkels & Flares
- 58 branded independently owned TJM stores across Australia
- Exports to 38 countries via independent distributors
- Significant IP in product designs especially Bullbars
- Potential to better exploit major retail sales channel

through TJM stores







Dividend Policy



- Board has reviewed dividend policy
- Previous policy was 40% payout ratio
- Healthy cash flow and strong balance sheet has allowed the Board to adjust policy
- New policy is to allow up to 60% of profits to be paid out

Board Changes



- In April 2014 there was a significant restructure of the CMI Limited Board
- Danny Herceg (former Chairman) and Ross Rolfe (former non-executive Director) stepped down
- Andrew Buckley joined the Board as Executive Chairman
- Jeff Forbes joined as an independent non-executive Director
- Leanne Catelan remained on the Board as a non-executive Director
- Sharyn Williams stepped down as a Director and continued the C.F.O. and Company Secretary roles
- New Board is focused on extracting value from TJM and looking at growth options for the whole of CMI Limited

Strategy



- New Board and Executive Chairman are considering all options for the business
- Key strategic requirement is to determine the future of TJM Products division
- Adviser engaged to review all strategic options
- Review almost complete with outcomes to be determined by December 2014
- Review outcomes will only be implemented if value can be realised for shareholders
- In parallel, full Executive Management focus is on improving TJM operational performance
- Future direction of CMI is likely to include further growth and diversification options for the Electrical products area of the business

Outlook



- Impact of subdued conditions in the resources sector remains significant for CMI Electrical division and is not expected to recover quickly
- Some improvement in infrastructure and construction activity expected in second half of FY15
- These conditions expected to continue to impact earnings well into FY15
- TJM losses to be corrected through improved fundamentals, better management of supply chain and improved commerciality of arrangements with our franchisees
- While confident of turning TJM around, we are also exploring other strategic options
- A strong balance sheet allows CMI to invest capital and grow our existing businesses, while continuing to look for opportunities to create value for shareholders, including potential acquisitions.